Contract Risk Management Series

2nd Global EPC Project & Contract Management for Energy Sector 2018



Understanding the latest EPC Contracting & Project Management practices and regulations while implementing innovative solutions

This conference is certified for CPD purposes and all attendees will receive a certificate of their attendance with at least 20 CPD points gained.

SPEAKER PANEL

Eric J. Eggink Managing Director Technip Oil & Gas B.V. The Netherlands

Javier Cabezudo Pueyo General Counsel South Europe and Africa

Siemens Gamesa Renewable Energy Spain

Jacob C. Jørgensen

Corporate Counsel Burmeister & Wain Scandinavian Contractor Denmark

Ufuk Kivrak Managing Director SCM Consulting Switzerland

Nicholas Gould Visiting Professor King's College London UK

Dr. Sherif El-Gebaly Product Lead – Offshore Field Development & Trunklines Xsight Saipem UK Denver Brust General Counsel Saipem Canada Inc. Canada

Jacques Blein Group Director Industrial Projects Engie France

Timo Mäntysalo Director of Project Management, Power Plants Wärtsilä Finland

Dominik Engel Senior Legal Counsel Power Grids Division ABB Industries United Arab Emirates

Workshop Leader Elmer Sachteleben Senior Cost Engineer/ Director Cost Engineering Academy Cost Engineering The Netherlands

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Amsterdam, The Netherlands

23rd - 25th May, 2018

Topics to be addressed

- EPC Contracts: Overview and Change
- Between LSTK contract & JV, working on collaborative EPC relationship
- Key insurance issues in EPC- Knockfor-knock indemnity
- Managing multi-disciplinary claims teams and its challenges
- Case study: Project risk management in Wartsila's global EPC Projects
- Case study: Profile of our Project
 Managers
- Project Procurement: Problem area or Value creator?
- Successful management of EPC contracts and claim resolution strategies
- Employing international anticorruption procedures to guarantee compliance in EPC contracts
- Environmental, sustainability and regulatory requirements for EPC projects

Benefits of attending

- Direct networking with selected **senior decision-makers** from leading Global Energy companies
- Expertise **exchange** of knowledge and experience
- Participation in thought-provoking panel discussions featuring highlevel experts
- Learning from the selected examples of practical approach in a business-friendly environment

MEDIA PARTNERS



WEDNESDAY



23rd of May

INTERACTIVE WORKSHOP

HOSTED BY

COST ENGINEERING

23rd - 25th May, 2018 Amsterdam, The Netherlands





MEDIA PARTNERS

18:00 Coffee & Networking 🖤







Interfax Energy provides exclusive, accurate and up-to-date natural gas features, analysis and intelligence with global coverage of every phase of the gas chain in the form of two independently researched publications; Natural Gas Daily and Global Gas Analytics. Written by experienced energy journalists, Natural Gas Daily covers global and regional political, regulatory, and economic issues that affect the industry. Global Gas Analytics is a monthly publication which provides analysis and insight into the key factors driving gas markets and prices.

Contract Risk Management Series

THURSDAY

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24th of May

Conference Day One

Registration & Welcome Coffee 👫 08:30

Opening Address from the Chairman

EPC CONTRACT MANAGEMENT

09:10 EPC CONTRACTS: Overview and Change Management

- Context: Market complexity and sophistication
- Contract bankability test
- Chronology of key contractual milestones
- Change Management
- **Contractual Guarantees**
- Addressing Liquidated Damages

Javier Cabezudo Pueyo General Counsel South Europe and Africa Siemens Gamesa Renewable Energy, Spain

KEYNOTE SPEECH

Between LSTK contract & JV, working on collaborative EPC relationship

- A new and better way to successful projects, meeting everyone's objectives
- Openminded collaboration to deal with problems that arise before they become conflicts or disputes
- Early intervention by standing dispute review boards to guide the contractual parties to successful completion
- Develop the courage to make the necessary changes Eric J. Eggink

Managing Director

Technip Oil & Gas B.V, The Netherlands

Coffee & Networking Break 💻

Key insurance issues in EPC- Knock-for-knock (K4K) indemnity

- Key insurance considerations for Construction Projects
- General Liability Insurance
- Builders' Risk Insurance
- Knock for Knock/Pass Through Agreements

Denver Brust **General Counsel**

Saipem Canada Inc., Canada

11:40 Managing multi-disciplinary claims teams and its challenges

- Multi-disciplinary approach
- Project Execution and Close-out phase
- High Performance Team 5 Disciplines
- Caveat negative Group Dynamics

Dominik Engel

Senior Legal Counsel - Power Grids Division ABB Industries, United Arab Emirates

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23rd - 25th May, 2018

Amsterdam, The Netherlands



NH COLLECTION GRAND HOTEL KRASNAPOLSKY

EPC PROJECTS AND PROJECT MANAGEMENT

14:00 **CASE STUDY**

Project risk management in Wartsila's global EPC Projects

- Executing mega projects under scheduling and contractors pressure
- Avoiding delays caused by environmental factors
- Processes built to scape logistical and cultural challenges
- Ensuring efficient management of Quality/Scope, Time and Cost parameters in EPC contracting

Timo Mantvsalo **Director Project Management** Wärtsilä, Finland

14:40 CASE STUDY

Profile of our Project Managers

- Engie is at the forefront of the energy revolution and undergoes a profound transformation based on the 3 "D"
- The profiles of our industrial projects are evolving in terms of technologies, size and complexity, with more digital everywhere
- We are adapting the profiles and competences of our project management team members, with a special focus on digital and on some critical soft skills

Jaqcues Blein Group Director Industrial Projects Engie, France

Coffee & Networking Break 💻

16:00 Panel Discussion I

Minimizing EPC Disputes: collaboration between Owner and Contractor

- How to properly translate risk ownership into risk allocation?
- Preventing or addressing disputes before formal dispute resolution
- Sharing best practices, experiences and key learnings

Moderator: Eric J. Eggink, Technip Oil & Gas B.V, The Netherlands

Panelists: Denver Brust, Saipem Canada Inc., Canada Jaqcues Blein, Engie, France Ufuk Kivrak, SCM Consulting GmbH, Switzerland

Closing Remarks from the Chair & Wrap up of Day 1 16:40

16:50 Cocktail Reception 🗡 🌱





FRIDAY



25th of May Conference Day Two 23rd - 25th May, 2018 Amsterdam, The Netherlands



08:30 Registration & Welcome Coffee

09:00 Opening Address from the Chairman

PROJECT PROCUREMENT IN EPC

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- 09:10 Engineering Led Contractual and execution strategy for subsea full field developments
 - Complexity of offshore projects including floater
 - Contractual and execution strategy
 - Crisis management and legal challenges facing engineering during critical execution phase
 - Early engagement on EPCI lead engineering added value

Dr. Sherif El-Gebaly

Product Lead – Offshore Field Development & Trunklines Xsight Saipem, UK

^{09:50} Project Procurement: Problem area or Value creator?

- Common mistakes in Project Procurement
- Early Procurement involvement
- Engineering specs vs Functional specs
- How to handle tail spend?
- Mitigating risks of price fluctuations

Ufuk Kivrak

Managing Director

SCM Consulting GmbH, Switzerland

10:30 Business Card Exchange and Coffee Break 🔊

Opportunity for the participants to share their contact information with each other dedicated specifically to strengthening business connections with the industry peers

^{11:00} Successful management of EPC contracts and claim resolution strategies

- EPC Contracts and their risks
- Causes of claims
- Managing a project 5 steps for success

Nicholas Gould Visiting Professor King's College London, UK

REGULATIONS & RISK MANAGEMENT

11:40 Panel Discussion II

Managing project complexity where multiple main contractors are involved

- Strategy for managing interfaces between contractors
- Seeing the big picture in communication and processes between contractors, and between Operator and contractors
- Change control during the project as complexity increases

Moderator: Nicholas Gould, King's College London, UK Panelists: Jacob C. Jørgensen, BWSC, Denmark Dr. Sherif El-Gebaly, Xsight Saipem, UK

- 12:20 Employing international anti-corruption procedures to guarantee compliance in EPC contracts
 - An overview of the relevant rules on anti-corruption
 - Typical problem areas in relation to EPC projects
 - Implementing effective anti-corruption training and a code of conduct
 - Corruption in international arbitration

Jacob C. Jørgensen Corporate Counsel

Burmeister & Wain Scandinavian Contractor, Denmark

- 13:00 Closing Remarks from the Chair & Wrap up of Day 2
- 13:10 Lunch Break, Coffee and Networking 👖 🕮